



*Future of Large Forest
Land Ownerships*

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Feb.19, 2004

Contents

- ❖ What's Been Happening
- ❖ Why?
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- ❖ Conclusions

Categories of Large Owners

- ❖ Forest Industry
- ❖ Families, estates & trusts
- ❖ Oil, mining, railroads
- ❖ Utilities
- ❖ Indian nations
- ❖ Kingdom Buyers
- ❖ New Ownership structures – TIMO's et al.

Summary -- 2003

- ❖ 4.5 MM acres sold nationwide
(TMS data)
- ❖ 2.1 MM in South
- ❖ \$3.2 Billion
- ❖ On market – Large acreages

Top 3 Industrials

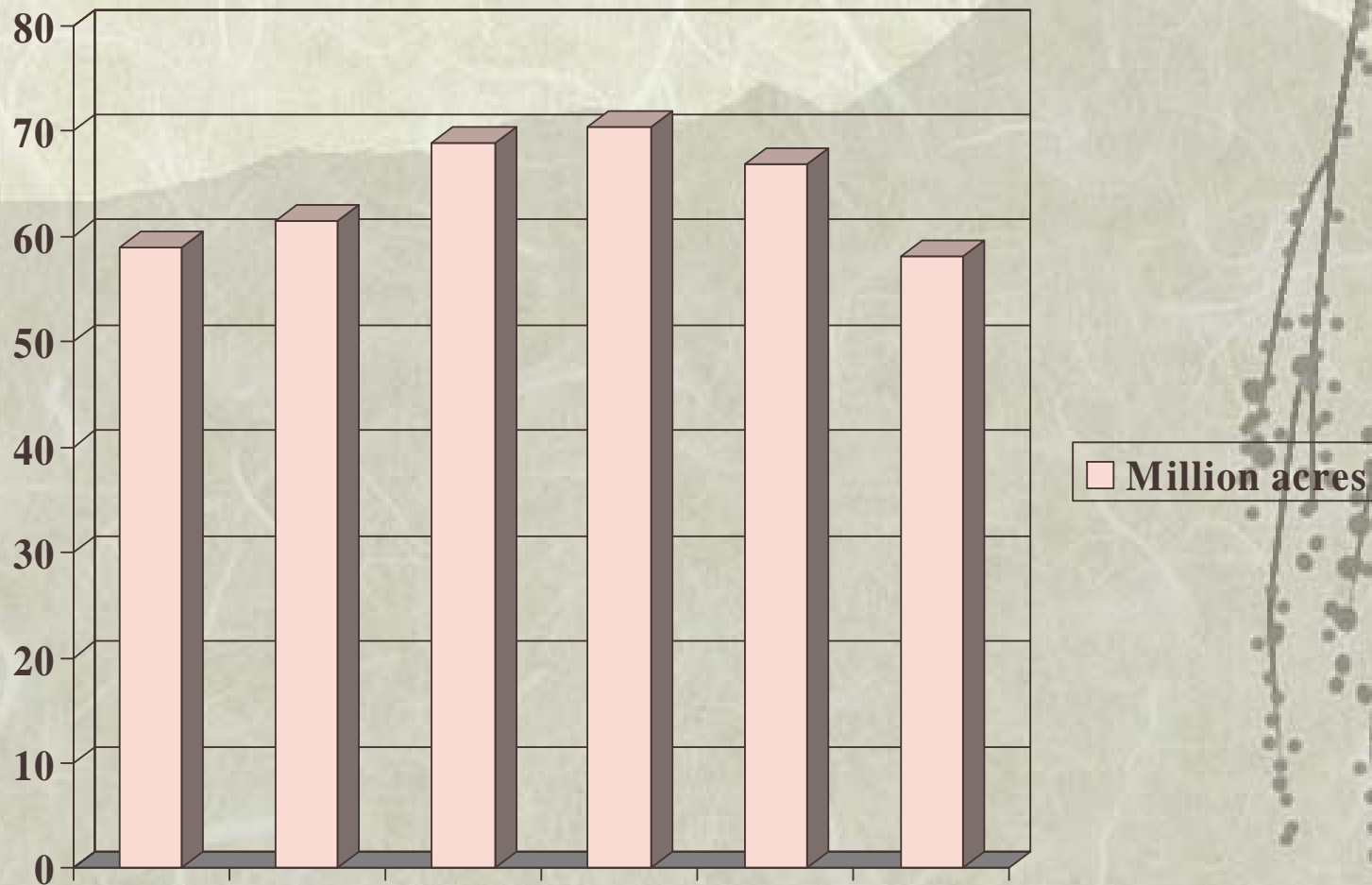
	1981	2003
IP	6.9	9.0
WeyCo	5.9	7.6 (now 3)
GP	4.6	000
PCT	1.5	8.1 (now 2)

Sources: Clephane & Carroll, 1982; Tim-Mart South 2004.

Industrial Owners by Size

	1981	2003
More than 2 MM	9	7
1-2 MM	11	4
500M to 1 MM	8	7
Cutoff top 20	1,040	430
	(P&G)	(Deltic)

Industry Ownership peaked in 80's



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1953

1963

1977

1987

1997

2010

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Why is Industry Selling?

- ❖ Can't buy –No ready cash
- ❖ Lower perceived need for fiber control
(esp. on Wall Street)
- ❖ Opportunity cost of fiber control thru
ownership is rising
- ❖ Now there are Buyers!

Why....

- ❖ Goldsmith's Law
- ❖ Internal restructuring – Generally unsuccessful
- ❖ Company-specific factors
 - Cash flow outlook
 - Lands remote from mills
- ❖ Replacements for Fee wood
 - Recycled
 - Imports, chips, pulp
 - Longterm contracts (wishful thinking???)

Industry Conditions

❖ Mature Industry Challenges

- Overcapacity
- Low profitability – below cost of capital
- Imports
- Aging mills/infrastructure: “Smithsonian Trap”
- Maxed out timbersheds

Mature Industry

- ❖ Withdraw capital (not always voluntarily)
- ❖ Cut Capacity
- ❖ Merge/Restructure
- ❖ Merger Costs – Pay with Land
- ❖ Land as piggy bank for earnings Mgt.

Regional Trends

- ❖ In South, declining stumpage values
- ❖ On Coast, declining export Markets
- ❖ Leisure lot/kingdom markets
- ❖ Many regions, regulations restrain management

Regional, cont...

- ❖ Resort spinoff effects
- ❖ Metro fringes – taxes
- ❖ Offshore – Major sales

Families et al.

- ❖ Prominent in wake of cutovers
- ❖ Paper cos. bought most out
- ❖ Few large examples survive – Pingree, P&C, Longyear
- ❖ Stresses:
 - Estate taxes
 - Low current incomes
 - Fragmentation as generations pass

Families: don't count 'em out yet

- ❖ A few are building portfolios
- ❖ McDonald: RR lands in Ont; GNP lands in Maine
- ❖ Mendocino (CA)
- ❖ Not all turn out to be stable: Lassiter, Ebbers

Oil, Mining, etc.

- ❖ 11 Cos. In Clephane 1981 list
- ❖ More than 4 MM acres
- ❖ Have not tracked this sector closely
- ❖ Subsurface estates extensive – not well documented
- ❖ Hard to find these owners

Utilities

- ❖ Owned forests as sideline along with
 - Reservoirs
 - Rights of way
 - Other facilities
 - Cost was low
- ❖ Electric Utilities
 - Massive restructuring
 - Sales often to public sector

Utilities, cont....

- ❖ Water utilities – special case
 - Changing regs, less need to control watersheds
- ❖ At times dabbled in processing
- ❖ These lands often of considerable local importance

Indian Nations

- ❖ More prominent out West
- ❖ Menominee, Maine tribes
- ❖ Litigation over claims
- ❖ Little major change recently
- ❖ Will gaming revenues be invested in land?

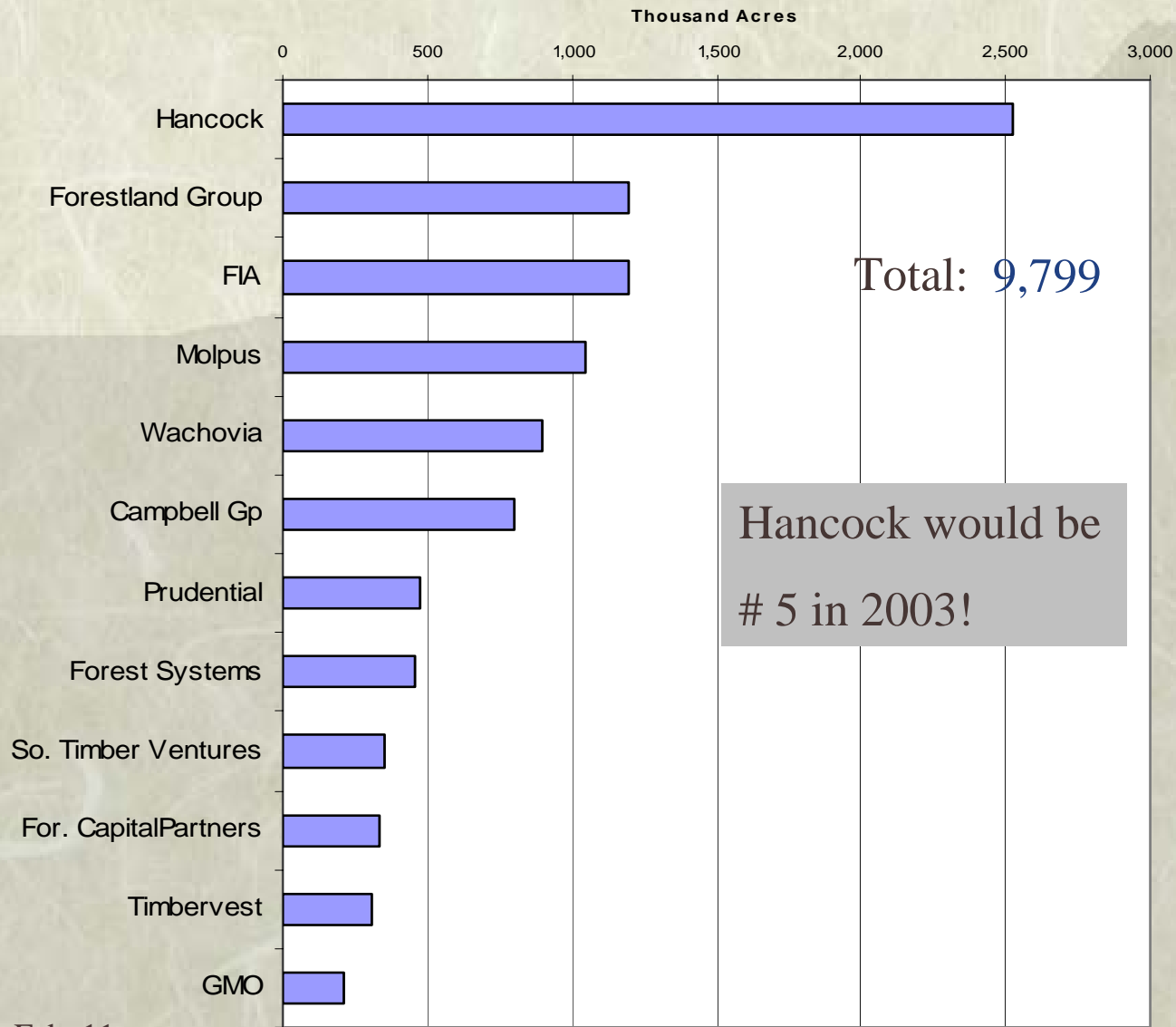
Kingdom Buyers

- ❖ Amenity, not investment
- ❖ Adirondack estates –from 90's
- ❖ Media/finance celebs
 - Ted Turner ranch (MT)
 - John Malone (ME)
- ❖ Clubs prominent at one time
 - Coming back as resorts? Perhaps in some areas
- ❖ Can afford not to manage

New Ownership Structures

- ❖ Capital is being mobilized to own timberland
- ❖ TIMO's -- Now have 9.8 MM A.
- ❖ MLP's
- ❖ Listed Companies (Timberwest et als)

TIMO's Eoy 2003



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Conservation Buyers

- ❖ NEFF Pingree easement
- ❖ TNC 175,000 A on St. John
- ❖ AMC 100 mi. woods
- ❖ Chesapeake/Glatfelter
- ❖ Individuals -- more prominent?
- ❖ Count the states where Cons. Buyers are the **LARGEST** Pvt owners!

Supply/Management Implications

- ❖ Tracts will be Smaller
- ❖ HBU will change uses
- ❖ Management Intensity may not Change
- ❖ Ownership stability will decline
- ❖ Less concentration of ownership
- ❖ Less Vertical Integration....
 - Not necessarily bad!

Other impacts

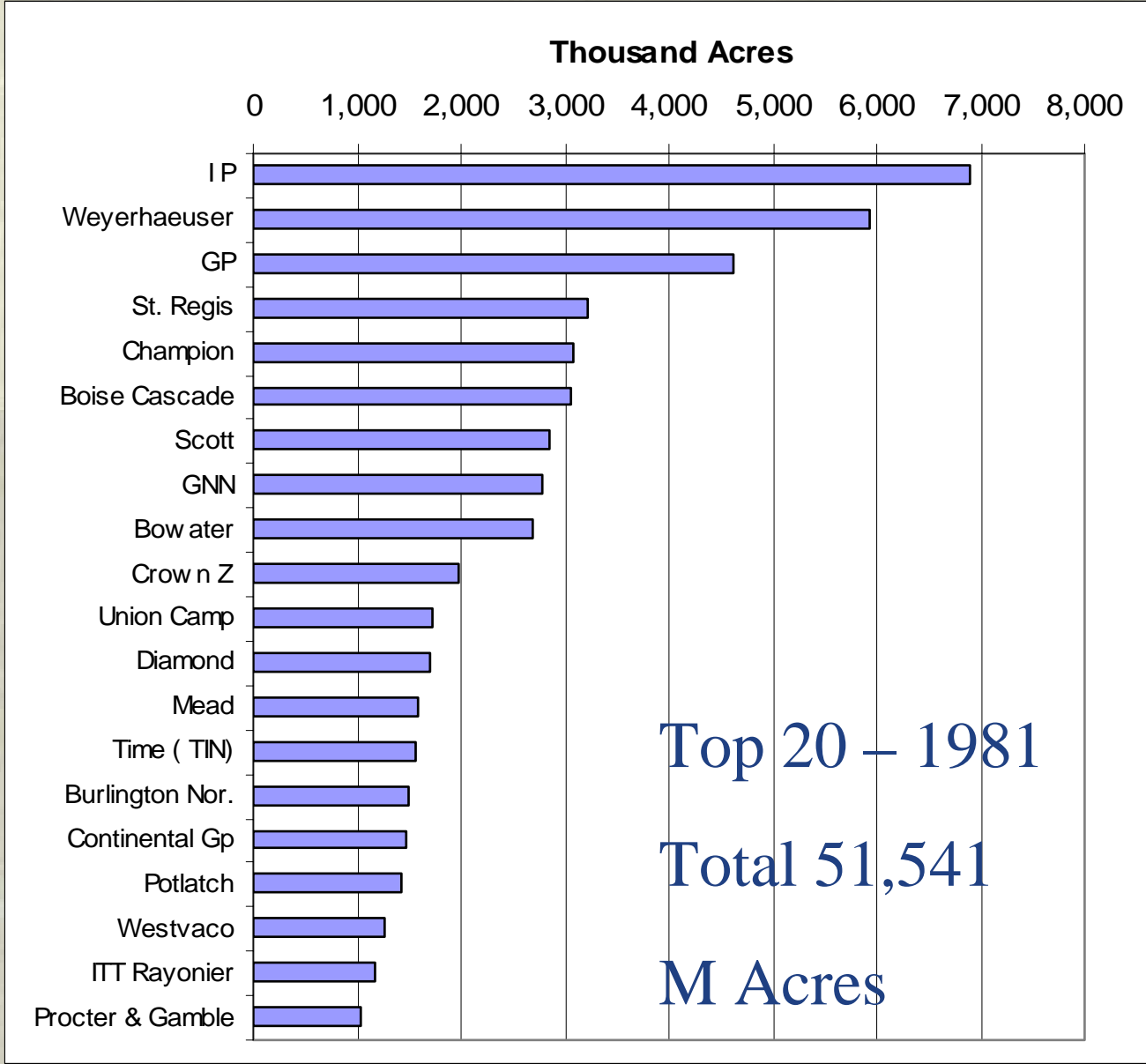
- ❖ Corporate Research Capacity/funding
- ❖ Human capital
- ❖ Employment
 - All above likely to shrink

Conclusions

- ❖ An era that favored extensive large holdings has ended
- ❖ Change will be slow
- ❖ New and less familiar Owners
- ❖ There will be a mix of wood supply impacts, not all bad by any means
- ❖ More partial ownerships - easements
- ❖ Significant conservation benefits in some regions

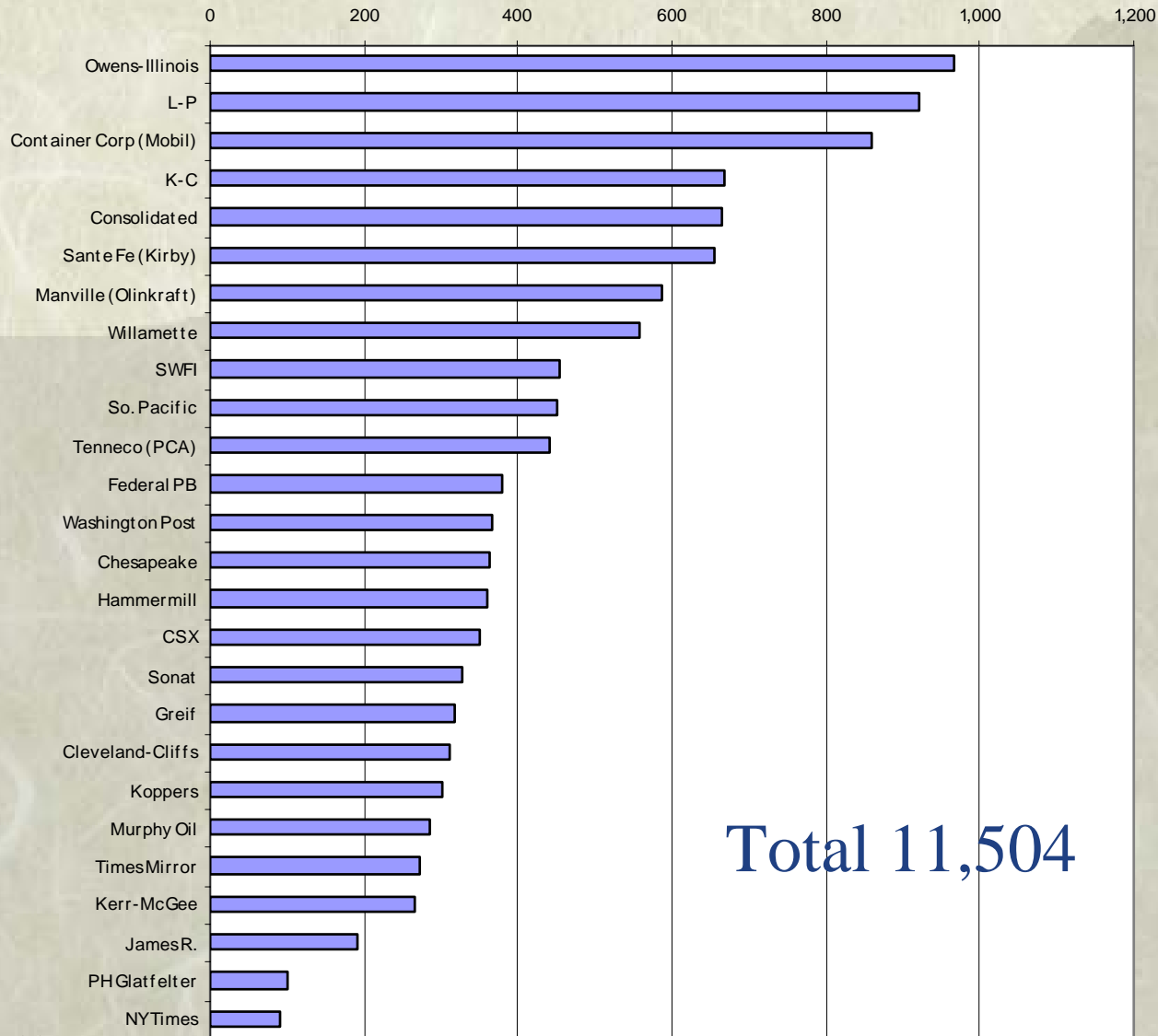
BACKUP CHARTS

Data on industry owners, 1981 and 2003



The next 26 -- 1981

Thousand Acres



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Top 20 Owners 2003

